On behalf of the Board of Directors, we want to extend a warm appreciation to the shareholders for spending the evening with us. The quorum was successful in electing new Board Members and engaged on corporate matters, with reports from the President/CEO, Tom Harris and CFO, David Moran.

Yak-Tat Kwaan serves 487 shareholders and has just over 23,000 acres of undeveloped land that is rich with prime resources that have sustained the foundation of the corporation and the culture of our people. Our lands are bordered by federal, state and local government, with the National Parks Service, National Forest Service as well as the City and Borough of Yakutat, the largest Borough in the United States.

Like many rural ANCSA Village Corporations, we strive to sustain a healthy partnership with tribes, neighboring governments, organizations and businesses at a local, state, regional and national level. We are guided by the mission to diversify investments, be responsible stewards of the land and ensure we do so within our Native Values.

We welcome back past Chairman Joe Nelson, and past directors Marvin Adams and Don Bremner, serving as newly elected Secretary/Treasurer.

We look forward to your experience and commitment to the Corporation.

MISSION: YAK-TAT KWAAN, INC. IS A FOR-PROFIT ANCSA CORPORATION DEDICATED TO PROVIDING MEANINGFUL AND SUSTAINABLE BENEFITS TO SHAREHOLDERS AND OUR COMMUNITY BY DEVELOPING A PORTFOLIO OF PROFITABLE, DIVERSE BUSINESS INVESTMENTS WHILE BEING RESPONSIBLE STEWARDS OF OUR RESOURCES, IN A MANNER CONSISTENT WITH OUR NATIVE VALUES.
WE ARE FAMILY
WE ARE ONE
Yak-Tat Kwaan, Inc shareholders live across the nation, but at the end of the day, no matter where you lay your head, you are Yakutat. All of our values, traditions and bloodlines run back to the trees, salmon, rivers, berries, beaches and oceans. Our hearts return back to the place our ancestors rest and we bring that great connection to home into every decision we make as a Director of the Yak-Tat Kwaan Corporation.

The Corporation stands strong with 487 shareholders, and growing each day. We have heard from our Shareholders the call to reach out and share information with transparency and simple manner. We are, as a new Executive Committee, working towards new tools that are affordable and user friendly, as well as listening sessions so we can engage with shareholders both in person and through our email and website.

In the past 10 years Yak-Tat Kwaan Board has invested in building a debt free foundation and investing in profit based investments through the 8 (a) program with Tecport Inc, and through addressing priority issues of rural energy and exploring diverse economic investments, as well the clean up of military debris on our lands.

Kwaan Energy LLC, subsidiary is new proactive role for us to address solution based tools for the community energy challenges. Our role as the sales representative allows us the opportunity to gain revenue and not have the burden of high financial investments.

Although the Yanmar equipment presently does not address the larger current overall community challenges, the two units we have in the new and old clinics are the first step in saving the Corporations thousands of dollars in energy costs.

The Holdings LLC, which retains all of the rental properties and other holdings, provides us the operations and management planning to protect the assets of the Corporation. We recently toured the YKI Fish Plant with our Leaser, Yakutat Seafoods Greg Indrelind, who shared the history of the plant and the reality of the care taking challenges, but in the same breath the opportunity we have in the place. The Board is exploring though the research of the President/CEO, the unique opportunities that this special asset holds for the Corporation.

What a great past couple of weeks it has been as our Directors and staff address the status of Corporation as well as the opportunities and challenges we are all facing as a Board. In the role of Chair, it is my duty to gain a more in depth level. The dynamics of the Board has broaden, and the bottom message grown to learn from our past to set our future.

In this newsletter you can lean more about the communication outreach in the community and shareholders, as it is important for us to continue to build relationships and partnerships.

It is humbling to serve our shareholders, who have believed and supported the Corporation in the good times and bad. The new Board is already bringing in a wealth of diversity, knowledge, education, networking that enhances the discussion and decision making. It is an honor to work with each value each of them and look forward to working on the common grounds we all share in our mission statement and commitment to for the good of the Corporation.

Chairman’s Message: Debra Lekanof
ON BEHALF OF THE BOARD OF DIRECTORS AND SHAREHOLDERS WE EXPRESS OUR DEEPEST GRATITUDE FOR THE COMMITMENT OF AMANDA BREMNER PORTER AND ESTHER BROOKS.

WE WELCOME BACK PAST CHAIRMAN JOE NELSON, AND PAST DIRECTORS MARVIN ADAMS AND DON BREMNER, SERVING AS NEWLY ELECTED SECRETARY/ TREASURER. WE LOOK FORWARD TO YOUR EXPERIENCE AND COMMITMENT TO THE CORPORATION.
Dear Yakutat Shareholders,

First of all congratulations to Yak-Tat Kwaan’s (YKI) returning Directors Marvin Adams, Donald Bremner, Joe Nelson and YKI’s new officers, Chairperson Debra Lekanof and Secretary Treasurer, Donald Bremner. This is a dynamic time in Alaskan history in which decisions are made in Juneau and Washington, DC that have a dramatic impact on every single community in the state, no matter how large or how small. With the price of oil dropping below $40 per barrel and reduced oil production, the signs are everywhere that challenging times for all Alaskan communities are coming and those who are prepared will fare better than those who are not prepared. Our task then, under the direction of your Board of Directors, is to prepare as Yak-Tat Kwaan, Inc. and to prepare as a member of the Yakutat community.

That preparation is focused on a number of areas as we respond to the decisions made in DC. The first area of DC decisions involves the dramatic change in support of minority contracting under the 8(a) program. As has been reported in the statewide news over the past five years, Alaska Native Corporation (ANC) opportunities to benefit from the 8(a) program have been in dramatic decline. In addition, the contracting methods used by federal contracting officers today overwhelmingly favor the largest contractors in the nation, at the expense of the smaller minority owned contractors. As such, many ANC’s statewide are now seeking to replace the 8(a) revenues with other more accessible opportunities. Many are turning to commercial real estate, energy, and service industry investments. As you know, YTK has also added two such investments this past year, Kwaan Energy and Kwaan Leasing. While relatively small investments, these industries hold the potential to help YTK replicate and as needed replace revenues from the government contracting business. As with all startup businesses, it will take a little time for the revenues from new operations to become productive, however with strong leadership from the Board and being prepared for the markets, we have every reason to believe these industries will be of great service to the.
mission and goals of YKI.

The second area of DC decisions impacting Alaska Rural Communities is the welcoming of Tribal Conservation Districts into Alaska. This has been a decade long work in progress and we are pleased to announce that this August the USDA Secretary of Agriculture signed a Memorandum of Agreement with Yakutat Tlingit Tribe (YTT) and Yak-Tat Kwaan, Inc. (YKI) to establish the Yakutat Tribal Conservation District (YTCD). The YCD’s mission and goal is to facilitate access to and delivery of broad based community development and conservation programs vital to the protection of the natural resources, economic stability and well-being of the Yakutat Community. Through cooperative agreements, the YTCD works to access the wide array of USDA programs designed to support rural communities throughout America. USDA departments include Rural Development, Rural Utility Services, Natural Resource Conservation Services (NRCS), Animal Plant Inspection and Health, among many others. In the next several months YKI will be meeting with USDA NRCS to discuss forest restoration and successional renewal to increase the wildlife populations, particularly moose calf survival rates. A small example of what USDA NRCS is doing to support tribes in Montana is told in this short video. https://www.youtube.com/watch?v=fB7K38nnlt4&feature=youtube_gdata_player

As Yakutat continues to wrestle with the high cost of power and inadequate internet services, YTCD will seek to work cooperatively with the City and Borough of Yakutat (CBY) and USDA Rural Utility Services that works with rural communities nationwide to support both power and telecommunications needs.

https://www.youtube.com/watch?v=LiKusWgPueM&list=PLnJkrZnVxl030OnNLOiY2UtkeOz0-rajD6a&index=3

This coming December USDA has invited YTCD to meet together with the nation’s tribal conservation districts to discuss how USDA can be of better service to tribal communities. We will be sharing more information on this new relationship with USDA as it becomes available.

Thank you,

Tom Harris, President/CEO
Alaska Natives have a unique relationship with the federal government between the 1971 ANCSA agreements and Tribal governments. We provide both tribal governmental services and sovereignty in one agreement and economic development and land ownership, recognized by the State and Federal government as a Corporation. If this isn’t unique enough; let’s add Subsistence, the legal term, or as we know it, “our first foods”.

It is with these roles, rights and jurisdiction that we pursued a powerful capacity as partnership between the Corporation and the Tribe. In Yakutat, the Corporation,

“"I WANTED TO KNOW IF OUR FOODS WERE POISONED. I DO THIS CAUSE I CARE." ALBERT PORTER JR, YAKUTAT TLINGIT TRIBE

City, State, Federal and Private land owners all face numerous military and dump sites that has affected our traditional way of life. The Tribe, through the Army Corp of Engineers and US Environmental Protection Agency funding and support, have taken the lead built a reputation at

the national, regional and state program to be one of the leading toxic clean up teams. The Tribe has been addressing the clean up and restoration of the contaminated sites through a drug free program with certifications on hazardous material. With over 12 years of experience, the Tribe provides a program that is not only restoring our homelands, but providing guidance and support to other ANCSA and Tribes facing the same situation, as well as national invitation to present at the National Congress of American Indians.

The Tribe has focused on the Ankau Saltchuck sites as the first area to address based on it being our primary gathering place. the Saltchucks is located on part of the 23,000 acres of Kwaan land. The Tribe has conducted science based investigation to develop the clean up plan, and they are continuing to restore the lands to state and federal clean up standards, and to support educational outreach on safe locations to harvest resources.

The Corporation and Tribe will continue to host updates in the newsletter, and to find out more information, please contact Alex James, Yakutat Tlingit Tribe.

IN THE SUMMER OF 2012 THE SITE CLANING, BRUSHING, SHIPPING, AND SAMPLING AT THE ANKAU SALTCHUCKS COLLECTED 3100 POUNDS OF CONTAMINATED SOILS AND FILLED 14 20’ CONTAINERS THAT WERE SHIPPED BY ALASKA MARINE LINES TO A WASTE SITE IN WASHINGTON STATE.

THE PAST 10 YRS RESTORING OUR LANDS AND RESOURCES FOR THE COMMUNITY.
YAKUTAT, Alaska -- Yak-Tat Kwaan, Inc. held the first of a series of listening sessions in Yakutat on August 25, 2015, at the Alaska Native Brotherhood Hall.

The Community of Yakutat has been here for generations, and we will not quietly stand by and watch our way of life disappear during these tough economic times. We are one of many rural and poverty stricken Alaska communities facing devastating cutbacks from federal, state and local governments. We may not like the decision or agree with the cutbacks, but we cannot idly stand by and watch our families starve, our children grow up with poor education and our family structures be torn apart.

With a vengeance and swift decision making, the governments, organizations and businesses gathered at the Kwaan listening session to share common grounds that focused on jobs, housing, education, cost of living and diversifying economic investments so we may have a place to call home for today and generations to come. This is not the first, as the City and Tribe have also shared common gatherings.

"We are not alone in our fight, as many of our Alaska villages are facing crippling economic impacts. Yakutat's social and economic well-being is affected by national, state and local budget cutbacks," said Yak-Tat Kwaan, Inc. Chair Debra Lekanof. "The Corporation recognizes the social and economic hardship of these cut-backs which affect our shareholders and residents of Yakutat and we will do what we can to support one another."

"As part of the Corporation's strategic planning, it is the intent of Yak-Tat Kwaan, Inc. to hear first-hand from the City & Borough of Yakutat, Yakutat Tlingit Tribe, businesses, residents and shareholders on how we can work together to address the impacts of these budget cutbacks affecting Yakutat," said Yak-Tat Kwaan, Inc. Secretary/Treasurer Donald Bremner.

Yakutat faces critical economic impacts from a poor fish return, cutbacks in fish prices, cuts in education, as well as the continued rise of gas, heating fuel and grocery prices. This is a town where gas is over $6 a gallon, heating fuel is almost $10 a gallon and a 60 count box of diapers can be up to $65 dollars. This is the reality of the community. It is with these challenges that the community governments, organizations and businesses are persevering to provide a common economic plan that will help bring jobs and diversity in economic investments.

Where we face economic impacts there is a silent crisis that is adding to the weight of community members, and that is the crippling budget cuts throughout rural Alaska Village's school systems. Since 2005 the Yakutat School has gone from 140 K-12 students to 89, with a cut of $216,408 in 2015 FY.

"We cannot to be ripping families apart," shares Bert Adams Jr., General Manager of Yakutat Tlingit Tribe. "As of today, we are seeing family structures falling apart. Many families are having to send their children out of town to boarding or public schools, or another situation is one parent is taking their children out of town for school, and one parent remains in Yakutat to work, or even entire families are leaving their lives behind and moving for a better education system. We have reached the brink of a crisis for our community, and the decision makers must make choices and work together, as it cannot be just a government, tribe, or corporation who saves our community. It will take us all."

The immediate impact is the loss of quality education for the students and the broader impact is the loss of income to the community through the loss of residents and the financial impacts for the city and the businesses.

With a vengeance, the Community of Yakutat will do what it has always done, and that is to adapt and work together to find opportunity among the challenges we are all facing in Alaska. The Corporation stands by our fellow rural Alaska villages and we seek to find partnerships and ways to work together for today and for the future of our way of life in rural Alaska.

The Corporation will continue to hold listening sessions with our shareholders and participate in planning sessions with the Borough and Tribe.

Future public listening sessions are being planned and we encourage our shareholders and residents of Yakutat to attend and exchange ideas and share their views on the issues facing our community.